

MINOR HOTELS EUROPE & AMERICAS, S.A.

ORDINARY SHAREHOLDERS' GENERAL MEETING 2026

CARD TO PHYSICALLY ATTEND GENERAL MEETING

The Board of Directors of Minor Hotels Europe & Americas, S.A. has called an Ordinary General Meeting of Shareholders to be held in person at the hotel “NH Collection Madrid Eurobuilding”, Calle Padre Damián 23, 28036 Madrid, at 12:00, on 22 June 2026, in the first and only call.

IDENTIFICATION OF SHAREHODLER:

Name and Surname (i)/ Corporate Name (ii)	
Identification Number of Shareholder	
Number of shares	
Entity/entities in which you have shares	
Securities account(s)	

The shareholder who wishes to physically attend the Meeting must sign in the space below and prove their identity with their ID or other valid official document. This card must be presented signed at the location of the Meeting. In the case of a legal entity shareholder, the representation of the natural person representing the legal entity must be accredited.

Personal attendance at the General Meeting of the shareholder who has previously delegated or voted remotely will render said delegation or vote void.

Signature of the assisting Shareholder
Madrid, [_____, 2026]

AGENDA

1. Examination and approval of the Individual and Consolidated Financial Statements for the year 2025.
2. Examination and approval of the Individual and Consolidated Management Report for the year 2025.
3. Examination and approval of the Consolidated Statement of Non-Financial Information and Sustainability Information for the year 2025.
4. Examination and approval of the proposed application of the financial results of the Company.
5. Approval of the Board of Director's management during the year 2025.
6. Approval of the distribution of dividends charged to voluntary reserves.
7. Confirmation of the appointment by co-optation and re-election of Mr Carlos Ulecia Palacios as Director of the Company.
8. Determination of the number of members of the Board.
9. Re-election of the auditors of the Company and its Consolidated Group for the 2026 financial year.
10. Approval of the following amendments to the Company's Articles of Association.
 - 10.1 Amendment of Article 4 of Title I.
 - 10.2 Amendment of Articles 10, 12 and 13, and repeal of Article 14 of Chapter II of Title II.
 - 10.3 Amendment of Article 15 of Title III.
 - 10.4 Amendment of Articles 17, 18, 19, 20, 21, 22, 23, 24, 25, 27 and 30 of Chapter I of Title III.
 - 10.5 Amendment of Articles 32, 33, 34, 36, 37, 38, 39 and 42, and repeal of Article 35 of Chapter II of Title III.
 - 10.6 Repeal of Articles 45 and 46 of Chapter I of Title IV.
 - 10.7 Repeal of Article 47 of Chapter II of Title IV.
 - 10.8 Repeal of Article 48 of Chapter III of Title IV.
 - 10.9 Amendment of Articles 50 and 52 of Title V.
 - 10.10 Repeal of Articles 53 and 54 of Title VI.

- 11.** Approval of the repeal of the Company's General Shareholders' Meeting regulations.
- 12.** Authorisation for the Board of Directors to acquire and/or dispose treasury shares.
- 13.** Delegation of faculties to formalize, clarify, interpret, remedy and execute the resolutions passed by the General Shareholders' Meeting.