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Madrid, 28 October 2005

SALES AND RESULTS FOR JANUARY-SEPTEMBER 2005

| INCOME | <u>9m 2005</u> | 9m 2004 | Change % |
|----------------------------------|----------------|---------|----------|
| Consolidated Income | 687.59 | 699.29 | -1.7% |
| Income from Hotel Activity | 661.11 | 624.19 | 5.9% |
| Income from Real Estate Activity | 26.48 | 75.10 | -64.7% |
| RESULTS | 9m 2005 | 9m 2004 | Change % |
| Consolidated Ebitda | 104.77 | 129.75 | -19.3% |
| Ebitda from Hotel Activity | 93.60 | 73.46 | 27.4% |
| Ebitda from Real Estate Activity | 11.17 | 56.29 | -80.2% |

Hotel Business- Significant aspects

Third Quarter:

| 0 | Total Hotel Business: | Sales: +10% ; | Ebitda: +49% |
|---|--------------------------------------|----------------------|---------------|
| 0 | B.U. Spain: | Sales +4.4%; | Ebitda: +3% |
| О | B.U. Benelux: | Sales: +14%; | Ebitda +37% |
| О | B.U. Switzerland Austria and Hungary | Sales: +10.4%; | Ebitda: +296% |
| О | B.U. Germany: | Sales +5.4%; | Ebitda: +72% |
| 0 | B.U. Latam: | Sales: +13.4%; | Ebitda:+21% |

Accumulated 9 months:

- o GOP growth of 11.1% in Total Hotel Business, 3.5% in Comparable Europe.
- o 32.9% improvement in GOP in 2005 compared with 31.3% in 2004 in total hotels.
- o Ebitda in comparable hotels in Germany and Austria was positive in the third quarter as a result of increased sales, lower operating costs and savings from refinancing the leases.
- o €21.23m in accumulated cost savings to September and improved efficiency.

Hotel Business - Significant aspects

- This year, Sotogrande's property business has continued along the lines estimated at the beginning of the year. Property sale commitments, yet to be recorded in the accounts, total €89.6m. At the end of 2004, this figure was €64.80m.
- Sales recorded in the accounts totaled €24.48m and EBITDA was €11.17m. These figures are lower than in 2004, because apart from the fact that no large plots of land have been sold this year, the schedule of deliveries is concentrated more in the fourth quarter of the year.

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1. TABLE OF OPERATING RATIOS UP TO 30 SEPTEMBER

| OPERATING RATIOS | AVERA | GE ROOMS | oc | CUPANC | Y % | | ADR | | | REVPA | \R |
|----------------------------------------------|--------|----------|--------|--------|---------|-------|--------|---------|-------|-------|---------|
| | 2005 | 2004 | 2005 | 2004 | %Dif | 2005 | 2004 | %Var | 2005 | 2004 | %Var |
| SPAIN COMPARABLE | 9,557 | 9,544 | 65.90% | 64.03% | 2.93% | 78.72 | 80.04 | -1.65% | 51.88 | 51.25 | 1.24% |
| Non Comparable Spain | 1,198 | 875 | 58.54% | 65.98% | -11.28% | 89.46 | 101.50 | -11.86% | 52,36 | 66.97 | -21.81% |
| TOTAL B.U. SPAIN | 10,754 | 10,419 | 65.08% | 64.19% | 1.39% | 79.80 | 81.89 | -2.56% | 51.93 | 52.57 | -1.20% |
| | | | | | | | | | 1 | | |
| HOLLAND & BELGIUM COMPARABLE | 5,737 | 5,735 | 70.80% | 66.88% | 5.86% | 85.74 | 85.57 | 0.20% | 60.70 | 57.23 | 6.08% |
| Non Comparable Belgium & Holland & Others | 972 | 1,014 | 65.85% | 73.04% | -9.84% | 71.86 | 71.02 | 1.18% | 47.32 | 51.87 | -8.78% |
| TOTAL B.U. HOLLAND&BELGIUM | 6,709 | 6,749 | 70.08% | 67.81% | 3.36% | 83.85 | 83.21 | 0.77% | 58.76 | 56.42 | 4.15% |
| | | | | | | | | | | | |
| TOTAL SWITZ & AUSTRIA COMPARABLE | 845 | 845 | 72.20% | 68.14% | 5.97% | 62.94 | 61.86 | 1.74% | 45.44 | 42.15 | 7.81% |
| Switzerland & Austria&Hungary Non Comparable | 846 | 824 | 71.49% | 64.45% | 10.92% | 76.36 | 72.61 | 5.18% | 54.59 | 46.80 | 16.66% |
| TOTAL B.U. SWITZ&AUSTRIA&HUNGARY | 1,691 | 1,669 | 71.85% | 66.32% | 8.34% | 69.62 | 67.01 | 3.89% | 50.02 | 44.44 | 12.55% |
| | | | | | | | | | | | |
| GERMANY COMPARABLE | 8,184 | 8,184 | 62.71% | 57.45% | 9.17% | 56.43 | 58.79 | -4.01% | 35.39 | 33.78 | 4.78% |
| Germany Non Comparable | 487 | 671 | 49.24% | 48.12% | 2.33% | 62.87 | 59.37 | 5.90% | 30.96 | 28.57 | 8.36% |
| TOTAL B.U. GERMANY | 8,670 | 8,855 | 61.96% | 56.74% | 9.19% | 56.72 | 58.83 | -3.59% | 35.14 | 33.38 | 5.28% |
| | | | | | | | | | | | |
| Italy Non Comparable | 384 | 0 | 71.14% | 0.00% | 0.00% | 78.05 | 0.00 | 0.00% | 55.52 | 0.00 | 0.00% |
| ITALY COMPARABLE | 384 | 0 | 71.14% | 0.00% | 0.00% | 78.05 | 0.00 | 0.00% | 55.52 | 0.00 | 0.00% |
| | | | | | | | | | | | |
| TOTAL EUROPE COMPARABLE | 24,323 | 24,308 | 66.20% | 62.63% | 5.71% | 72.79 | 74.182 | -1.88% | 48.19 | 46.46 | 3.72% |
| Mercosur Comparable | 1 348 | 1,345 | 70.41% | 60 98% | 15.45% | 39.78 | 34.85 | 14.17% | 28 01 | 21 25 | 31 81% |
| Mexico Comparable | | 1,071 | | 63.49% | 2.35% | 69.40 | 69.15 | 0.36% | 45.09 | | 2.72% |
| LATINAMERICA COMPARABLE | | 2,416 | 68.00% | 62.09% | 9.52% | 52.31 | 50.39 | 3.80% | 35.57 | 31.29 | 13.68% |
| Mercosur Non Comparable | , | 0 | 71.38% | 0.00% | 71.38% | 36.33 | 0 | 0.00% | 25.93 | | 10.0070 |
| Mexico Non Comparable | | 584 | 48.52% | 48.78% | -0.53% | 56.03 | 58.34 | -3.96% | 27.19 | 28.46 | -4.47% |
| LATINAMERICA NO COMPARABLE | | 584 | 50.92% | 48.78% | 4.40% | 53.13 | 58.34 | -8.94% | 27.05 | 28.46 | -4.93% |
| LATINAMERICA CONSOLIDATED | | 3,000 | 65.02% | 59.50% | 9.28% | 52.42 | 51.66 | 1.47% | 34.09 | 30.74 | 10.88% |
| TOTAL CONSOLIDATED | | 30,692 | 65.73% | | 5.17% | 71.49 | 72.49 | -1.38% | 46.99 | | 3.72% |

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2. TABLE OF SALES AND EBITDA

| | Septe | mber, 30th. | ember, 30th | 30th. 2004 | | | | |
|-------------------------------------------------|-----------------------|-------------|-------------|------------|---------|---------|---------|---------|
| | REVENUE EBITDA Margin | | Revenue | EBITDA | | %05/04 | Change | |
| | M Euros | M Euros | % | M Euros | M Euros | % | Revenue | EBITDA |
| | | | | i | | | İ | |
| B.U. SPAIN & PORTUGAL COMPARABLE | 218.40 | 41.69 | 19.09% | 214.00 | 42.28 | 19.76% | 2.06% | -1.41% |
| Spain & Portugal Non Comparable | 33.70 | 4.84 | 14.36% | 31.38 | 4.74 | 15.10% | 7.40% | 2.13% |
| B.U.SPAIN & PORTUGAL | 252.10 | 46.53 | 18.46% | 245.38 | 47.01 | 19.16% | 2.74% | -1.03% |
| B.U. HOLLAND & BELGIUM COMPARABLE | 162.58 | 48.20 | 29.64% | 158.76 | 45.02 | 28.36% | 2.41% | 7.06% |
| Holland & Belgium & Others Non Comparable | 23.23 | 10.77 | 46.38% | 16.88 | 4.33 | 25.65% | 37.60% | 148.849 |
| B.U. HOLLAND & BELGIUM & OTHERS | 185.81 | 58.97 | 31.74% | 175.64 | 49.35 | 28.10% | 5.79% | 19.50% |
| B.U. SWITZERLAND & AUSTRIA & HUNGARY COMPARABLE | 15.21 | -0.85 | -5.61% | 14.50 | -0.85 | -5.85% | 4.94% | -0.53% |
| Switzerland & Austria & Hungary Non Comparable | 17.80 | 0.88 | 4.92% | 15.09 | -0.62 | -4.10% | 17.94% | 241.51% |
| B.U. SWITZERLAND & AUSTRIA & HUNGARY | 33.02 | 0.02 | 0.07% | 29.59 | -1.47 | -4.96% | 11.57% | 101.629 |
| B.U. GERMANY COMPARABLE | 128.30 | -1.93 | -1.51% | 122.00 | -6.63 | -5.44% | 5.16% | 70.85% |
| Germany Non Comparable | 9.50 | -3.22 | -33.85% | 11.71 | -3.55 | -30.34% | -18.89% | 9.48% |
| B.U. GERMANY | 137.79 | -5.15 | -3.74% | 133.71 | -10.18 | -7.62% | 3.05% | 49.45% |
| Italy Non Comparable | 9.59 | -1.37 | -14.26% | 0.00 | 0.00 | 0.00% | 0.00% | 0.00% |
| B.U. ITALY | 9.59 | -1.37 | -14.26% | 0.00 | 0.00 | 0.00% | 0.00% | 0.00% |
| TOTAL EUROPE COMPARABLE | 524.49 | 87.10 | 16.61% | 509.26 | 79.82 | 15.67% | 2.99% | 9.12% |
| B.U. LATIN AMERICA COMPARABLE | 35.40 | 10.10 | 28.53% | 33.07 | 9.19 | 27.78% | 7.04% | 9.92% |
| Latin America Non Comparable | 4.30 | 0.97 | 22.61% | 5.39 | 0.89 | 16.46% | -20.32% | 9.45% |
| B.U. LATIN AMERICA | 39.69 | 11.07 | 27.89% | 38.46 | 10.07 | 26.19% | 3.20% | 9.88% |
| HOTEL ACTIVITY COMPARABLE | 559.89 | 97.19 | 17.36% | 542.33 | 89.01 | 16.41% | 3.24% | 9.20% |
| CORPORATE + IFRS ADJUSTMENTS | 3.10 | -16.47 | | 1.41 | -21.33 | | | |
| TOTAL HOTEL ACTIVITY | 661.11 | 93.60 | 14.20% | 624.19 | 73.46 | 11.80% | 5.90% | 27.40% |
| | | | | | | | | |
| SOTOGRANDE REAL ESTATE | 26.48 | 11.17 | 42.20% | 75.10 | 56.29 | 75.00% | -64.70% | -80.20% |

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3. P&L ACCOUNT

| NH HOTELES,S.A. | 9m 200 | <u>5</u> | 9m 2 | 2004 | 9m05/9m04 |
|-------------------------------------------|---------|----------|---------|---------|---------------|
| P&L ACCOUNT AS AT SEPTEMBER, 30th 2005 | M Eur. | % | M. Eur | % | <u>Var. %</u> |
| hotels sales and other revenues | 661.11 | 96.15% | 624.19 | 89.26% | 5.91% |
| real estate sales and other | 26.48 | 3.85% | 75.10 | 10.74% | -64.74% |
| TOTAL REVENUES | 687.59 | 100.00% | 699.29 | 100.00% | -1.67% |
| cost of real estate sales | -6.79 | -0.99% | -12.00 | -1.72% | -43.41% |
| operating expenses | -452.39 | -65.79% | -435.39 | -62.26% | 3.90% |
| GROSS OPERATING PROFIT | 228.41 | 38.74% | 251.91 | 36.02% | -9.33% |
| lease payments and property taxes | -123.65 | -17.98% | -122.15 | -17.47% | 1.22% |
| EBITDA | 104.76 | 15.24% | 129.76 | 18.56% | -19.26% |
| depreciation | -49.05 | -7.13% | -43.21 | -6.18% | 13.51% |
| depreciation STG consolidation difference | 0.00 | 0.00% | 0.00 | 0.00% | 0.00% |
| EBIT | 55.71 | 8.10% | 86.54 | 12.38% | -35.62% |
| interest income (expense) | -13.46 | -1.96% | -16.93 | -2.42% | -20.50% |
| income from minority equity interests | -1.28 | -0.19% | 0.06 | 0.01% | -2396.11% |
| extraordinary results | 0.00 | 0.00% | 0.00 | 0.00% | 0.00% |
| EBT | 40.98 | 5.96% | 69.67 | 9.96% | -41.18% |
| corporate income tax | -8.32 | -1.21% | -19.36 | -2.77% | -57.01% |
| NET INCOME before minorities | 32.65 | 4.75% | 50.31 | 7.19% | -35.09% |
| minority interests | -4.53 | -0.66% | -11.89 | -1.70% | -61.91% |
| NET INCOME | 28.13 | 4.09% | 38.42 | 5.49% | -26.79% |

4. TABLE OF OPERATING COST RATIOS

| Total Hotels | 6m 2005 | 6m 2004 | % Var |
|---------------------------------------------------|---------|---------|-------|
| Average number of rooms | 31,140 | 30,692 | 1.5% |
| Occupied rooms per day | 20,467 | 19,181 | 6.7% |
| Average number of FTE | 10,934 | 10,882 | 0.5% |
| FTE per room | 0.351 | 0.355 | -1.1% |
| Staff Cost per available room (€/day) | 27.68 | 26.73 | 3.6% |
| Other Operating exp per available room (€/day) | 18.61 | 18.98 | -1.9% |
| Staff Cost & Other exp per available room (€/day) | 46.30 | 45.71 | 1.3% |
| FTE per occupied room | 0.534 | 0.567 | -5.8% |
| Staff Cost per occupied room (€/day) | 42.12 | 42.78 | -1.5% |
| Other Operating exp per occ. room (€/day) | 28.32 | 30.70 | -7.8% |
| Staff Cost & Other expenses per occ room (€/day) | 70.44 | 73.47 | -4.1% |

• During the first nine months, as a result of improved productivity and efficiency, and taking into account the overall increase in occupancy rates and cost inflation, savings at comparable hotels totaled €21.23m, €4.82m of which were made in the third quarter.



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HOTEL BUSINESS

- The upward trend that began during the first half of the year has continued: The increase in RevPar has speeded up in all the Business Units:
 - o RevPar in Europe comparable Hotels 3T: +7% compared to +3.74% in 2T.
 - o RevPar Comparable hotels in Latin America: +13.68%
 - o In general, occupancy has increased significantly in all the B. Units during the 3rd quarter and the price has gone up in all B. Units except in Germany, where it has fallen 2.8%, offset by a 10.64% increase in occupancy rates.

Spain

- Increase in RevPar via price and steady sales in 3rd quarter.
- Non-comparable hotels, that have been newly opened or recently renovated, have greatly increased their contribution to sales, 7.4% so far this year. This has offset the effect of the renovations made at some important hotels during 2005.
- Savings of €3.69m have been achieved in operating costs as a result of improved productivity and efficiency, taking into account the general increase in occupancy rates and cost inflation. Although in nominal terms, they increased by 3.8%.
- Compared to the trend in comparable hotels in the main regions:
 - In Madrid to September 2005, RevPar was up by 1.83%, -2% in ADR and +3.9% in occupancy rates. According to the Hotelbenchmark survey carried out by Deloitte & Touche in September, the RevPar for the sector in this city has improved by 2.9%.
 - o In Barcelona the RevPar to September 2005 fell by 3.55%. D&T figures for the industry give a -4.4% drop in RevPar.
 - It should be pointed out that in Madrid the NH hotels are growing more slowly than the sample of the D&T survey, as they start from higher occupancy rates in 2004, whereas D&T includes non-comparable newly opened hotels, which had much lower occupancy rates in 2004.
 - o In the rest of Spain, RevPar for the year rose by 2%.



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Benelux

- It is the Business Unit with the most growth in RevPar in 3Q.
- Savings of €7.68m have been achieved in operating costs as a result of improved productivity and efficiency, taking into
 account the general increase in occupancy rates and cost inflation. In nominal terms, they increase by 1.4%
- Compared to the trend in comparable hotels in the main regions:
 - o In Amsterdam, up to September 2004 the RevPar increased by 8.07%. According to the Hotelbenchmark survey carried out by Deloitte & Touche in September the RevPar for the market accumulated up to September was +4.1%.
 - o In the rest of the Netherlands, the accumulated figure up to September picked up by 3.95%, in price.
 - In Brussels. The accumulated RevPar for the year rose by 1.67%. According to Deloitte & Touche the RevPar in this city rose by 6%.

Switzerland, Austria and Hungary

- The increase in sales of non-comparable Hotels is due to the new rooms added at the hotel NH Wien Airport and NH Geneva Airport.
- The €1.46m saved on leases has helped the quarter have a slightly positive Ebitda, improving the accumulated results for the year.
- By market, in comparable hotels:
 - o In Austria, the accumulated RevPar rose 7.73%, 2.4% in occupancy rates and 5.2% in price. In Vienna the RevPar grew by 10.19%, while the RevPar for the Vienna market rose by 7%, according to the D&T survey
 - o In Switzerland, the accumulated RevPar rose 7.94%, 11.73% in occupancy rates and -3.39% in price. According to the D&T survey, RevPar grew by 16% in Zurich, 10.9% in Geneva and 17.7% in Budapest, while NH's RevPar in these cities grew by 20.17%, 11.65% and 51.35% respectively.

Germany

- In Germany this has been the quarter of 2005 with the biggest RevPar growth.
- Savings of €7.84m, the highest in all the B. Units, have been achieved in operating costs as a result of improved productivity and efficiency, taking into account the general increase in occupancy rates and cost inflation. In nominal terms, they increased by 2.2%.
- To September, operating costs grew by 2.2% and, taking the overall increase in occupancy rates and cost inflation into account, savings totaled €7.84m, the highest of all the B. Units. This fact, together with the €1.26m in savings achieved on leases, has helped to reduce accumulated losses significantly.
- By market, in comparable hotels:
 - o In Berlin, the accumulated RevPar to September rose 6.15%, 4.87% in occupancy rates and +1.21% in price. According to D&T, the RevPar in this city fell by 3.3%.
 - In Frankfurt, the accumulated RevPar to September rose 9.49%, 7.85% in occupancy rates and +1.52% in price.

 According to D&T, the RevPar in this city rose by 2.7%.



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o In Munich, the accumulated RevPar to September rose 0.53%, 9.88% in occupancy rates and -8.51% in price. According to D&T, the RevPar in this city rose by 0.2%.

Latin America

- Sale in hotels in Latin America have quickened in the 3rd quarter achieving high rates of growth. Total sales in Latin
 America grew 3.2% compared to -1.9% at the end of the first quarter, in spite of exchange rates and some renovation
 work that has affected two hotels in Mexico.
- In local currency:
 - o In Argentina, sales in comparable hotels are up by 33.58% so far this year.
 - o Sales in Mexico accumulated to September have grown by 1.87%, an improvement on the -1.1% recorded in the first quarter, as a result of good performance in the 3rd quarter, in spite of the renovation work at the hotel NH Krystal Zona Rosa and the termination of the lease agreement of the hotel NH Tlaneplanta.
- The results have been boosted by the €2.2m in savings on operating costs, taking into account the overall increase in occupancy rates and cost inflation, even though the increase in nominal costs was 2.3%.

SOTOGRANDE PROPERTY DIVISION

- This year, the property business at Sotogrande has continued along the lines estimated at the beginning of the year.
 Confirmed sales yet to be recorded in the accounts totaled €89.6m with an estimated margin of €44.8m. The figure for sales yet to be recorded in the accounts at the end of 2004 was €64.80m.
- Sales recorded in the accounts totaled €26.46m and EBITDA was €11.17m. These figures are lower than in 2004, because apart from the fact that no large plots of land have been sold this year, the schedule of deliveries is concentrated more in the fourth quarter of the year. In fact, in the fourth quarter of the year a large number of apartments form the La Ribera del Obispo development are due to be delivered.
- In the 3rd quarter, Sotogrande Health Resort has opened. Together with the NH Almenara, which has also reopened
 recently, it provides a top-level holiday offer, aimed at improving health and life habits.

| Sotogrande - Sales Breakdown 9m 2005 | | | 9m 2004 | |
|--------------------------------------|----------|---------|----------|---------|
| | Mn Euros | % total | Mn Euros | % total |
| Berths | 2.60 | 9.8% | 2.20 | 2.9% |
| Shopping Center | 3.41 | 12.9% | 1.53 | 2.0% |
| Apartaments | 6.99 | 26.4% | 9.00 | 12.0% |
| Plots | 5.92 | 22.4% | 50.42 | 67.1% |
| Total Real Estate Activity | 18.92 | 71.5% | 63.15 | 84.1% |
| Other Income | 5.71 | 21.6% | 3.49 | 4.6% |
| IFRS Adjustments | 1.85 | | 8.46 | |
| Total Income | 26.48 | 100.0% | 75.10 | 100.0% |



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FINANCIAL PERFORMANCE

As at 30 September 2005, net borrowing stood at €698.68m, up by 6.79% compared to the first quarter and 35.1% higher than net borrowing at the end of 2004 (€517.16m):

The increase in borrowing since the beginning of the year is due mainly to:

- Acquisition of the minority interests in Mexico: €35.35m.
- Minority interests of Astron: €15m
- Projects in Mexico: €19.65m
- Acquisition of the hotel Crillon and other investments in Argentina: €9m
- Redemption of the preferential shares held by Krasnapolsky shareholders: €16.02m
- Dividend payment: €29.88m.
- Subordinate debt for refinancing 13 hotels in Germany and 3 hotels in Austria: €54.4m

We would like to remind you that the refinancing of the hotels in Germany has led to savings of €2.72m in accumulated rents to September, apart from the actual return on the subordinate loans, which provided around €1.19 in further revenues during the first 9 months of the year.

The Financial leverage ratio (Net Debt/Equity) is 0.85 x, compared to 0.64 x at the end of 2004.

Even though debt has increased, consolidated net interest expense has followed a highly satisfactory trend, as the Dutch Syndicated Loan has been refinanced by the new Syndicated Loan signed in mid-2004 to refinance the already existing debt.

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PORTFOLIO SITUATION AS AT 28 OCTOBER 2005

 NH Hoteles is was present in 19 countries, with 252 hotels and 36,305 rooms. 29.5% of the rooms in the chain are owned, 59% are leased and 11.5% are operating under management agreements.

| Nh Hoteles I | Portfolio | | HOTELS O | PERATED | | | SIGNED PROJECTS | | | | |
|---------------------|------------------|-----------------|--------------|--------------|-------------------|----------------|-----------------|---------|-------|--------|--|
| 28-Oct | -05 | Leased | Owned | Managed | TOTAL | Leased | Owned | Managed | TOTAL | TOTAL | |
| Spain | Hotels | 78 | 17 | 25 | 120 | 9 | 2 | 0 | 11 | 131 | |
| +Portugal | Rooms | 8,880 | 2,504 | 1,922 | 13,306 | 1,283 | 158 | 0 | 1,441 | 14,747 | |
| Holland | Hotels | 10 | 18 | 1 | 29 | 0 | 0 | 0 | 0 | 29 | |
| | Rooms | 1,484 | 3,989 | 80 | 5,553 | 0 | 0 | 0 | 0 | 5,553 | |
| Belgium | Hotels | 1 | 7 | 0 | 8 | 0 | 0 | 0 | 0 | 8 | |
| | Rooms | 241 | 875 | 0 | 1,116 | 0 | 0 | 0 | 0 | 1,116 | |
| Germany | Hotels | 51 | 0 | 1 | 52 | 1 | 0 | 1 | 2 | 54 | |
| | Rooms | 8,722 | 0 | 144 | 8,866 | 306 | 0 | 293 | 599 | 9,465 | |
| Switzerland | Hotels | 2 | 2 | 0 | 4 | 0 | 0 | 0 | 0 | 4 | |
| | Rooms | 330 | 232 | 0 | 562 | 0 | 0 | 0 | 0 | 562 | |
| Austria | Hotels | 6 | 0 | 0 | 6 | 0 | 0 | 0 | 0 | 6 | |
| | Rooms | 973 | 0 | 0 | 973 | 0 | 0 | 0 | 0 | 973 | |
| Italy | Hotels | 1 | 0 | 0 | 1 | 1 | 1 | 1 | 3 | 4 | |
| | Rooms | 384 | 0 | 0 | 384 | 256 | 217 | 123 | 596 | 980 | |
| England | Hotels | 0 | 0 | 1 | 1 | 0 | 0 | 0 | 0 | 1 | |
| | Rooms | 0 | 0 | 200 | 200 | 0 | 0 | 0 | 0 | 200 | |
| Hungary | Hotels | 1 | 0 | 0 | 1 | 0 | 0 | 0 | 0 | 1 | |
| | Rooms | 160 | 0 | 0 | 160 | 0 | 0 | 0 | 0 | 160 | |
| Rumania | Hotels | 0 | 0 | 1 | 1 | 1 | 0 | 0 | 1 | 2 | |
| | Rooms | 0 | 0 | 78 | 78 | 83 | 0 | 0 | 83 | 161 | |
| Mexico | Hotels | 3 | 6 | 6 | 15 | 0 | 2 | 1 | 3 | 18 | |
| | Rooms | 354 | 1,244 | 1,444 | 3,042 | 0 | 276 | 550 | 826 | 3,868 | |
| Mercosur | Hotels | 0 | 11 | 1 | 12 | 0 | 0 | 0 | 0 7 | 12 | |
| | Rooms | 0 | 1,455 | 277 | 1,732 | 0 | 94 | 150 | 244 | 1,976 | |
| Africa (*) | Hotels | 1 | 1 | 1 | 3 | 0 | 0 | 2 | 2 | 5 | |
| | Rooms | 198 | 42 | 234 | 474 | 0 | 0 | 319 | 319 | 793 | |
| TOTAL | Hotels | 154 | 62 | 37 | 253 | 12 | 5 | 5 | 22 | 275 | |
| | Rooms | 21,726 | 10,341 | 4,379 | 36,446 | 1,928 | 745 | 1,435 | 4,108 | 40,554 | |
| (*) 2 hotels in Sou | th Africa, 1 man | nagement in Gha | ına and 2 ma | nagement sig | ned projects in D | akar (Senegal) | | | | | |

- The projects signed follow the company's strategy to boost natural growth in
- markets where NH Hoteles already has a strong presence, to grow in European countries where it has little or no
 presence, such as the United Kingdom, Italy or Eastern European countries, step up its presence in Latin America
 and, furthermore, build up the Resort hotel business.
- NH Hoteles is currently analysing several new projects and plans to continue a fast rate of natural growth over the coming months.
- A new project has been signed in Lisbon, NH Campogrande, with 82 rooms, which is NH's 2nd hotel in Lisbon.
- No hotel has been sold nor has any signed project been cancelled.



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Openings: nine new openings since 1 June 2005

| Hotel | City | Contract | N. of Rooms |
|-------------------------------------------------|------------------------------|------------|-------------|
| NH Obradoiro (5 stars) | antiago de Compostela (Spair | lease | 159 |
| NH Parla (3 stars) | Madrid | lease | 88 |
| NH Mercader (3 stars) | Madrid | lease | 124 |
| NH Badajoz Gran Casino de Extremadura (5 stars) | Badajoz (Spain) | Management | 60 |
| NH Alicante (3 stars) | Alicante (Spain) | lease | 100 |
| NH Sant Boi de Llobregat (3 stars) | Sant Boi (Barcelona) | lease | 124 |
| NH Plaza Mayor (4 stars Collection) | León (Spain) | Management | 51 |
| NH Bucarest (3 stars) | Bucarest | Management | 78 |
| NH den Haag (4 stars) | The Hague | lease | 205 |
| NH Centro Histórico (4 stars) | Mexico | lease | 105 |
| NH Nüremberg City (4 stars) | Nüremberg | lease | 244 |
| Total Openings | | | 1338 |

So far this year 17hotels have been opened. A further 5 are to be opened by the end of the year.